MTAC: Peak Season Preparation

Isaac Cronkhite, Chief Processing and Distribution Officer & EVP

July 26, 2022



Success in 2021



Complement

- Increased employee complement by 33,000 since January 2021
- Hired approximately 45,000 additional temporary employees (30,000 processing employees and 15,000 retail and delivery employees) to start on or after October 9, 2021 and hired 1,100 additional truck drivers.



Equipment

 Completed deployment of 112 package sorting machines, with 89 in processing facilities and 23 in delivery units.





• Activated 46 package support annexes with 2-5 year lease terms for use beyond peak season to help acquire space in high demand areas.

 Activated 54 temporary mail processing and logistics annexes to process packages during the FY 2022 peak season.



Transportation

- Increased air transportation capacity by 12 percent over last peak season.
- Expanded 6 surface transfer centers (STC) and ensured they are not co-located at processing facilities to help alleviate dock congestion and reduce transportation trips.
- Better utilized trailer space on surface transportation trips.



Complement

Continuing a successful strategy of pre-peak conversions and hiring

- Significant conversions and backfill throughout 2021 to increase overall complement by 33,000 prior to peak season
- **45,000 peak season hires** with starting as early as Oct. 1, 2021



- ~10,000 Conversions throughout 2022
- Backfill to replace converted employees
- ~29,000 Peak season hires starting in October



Equipment

Continuing a successful strategy of targeted equipment deployment



2021 Peak:

- **112 package processing machines** deployed prior to peak season
- **50M** total daily package processing capacity



- 46 additional package processing machines deployed throughout 2022
- Additional material handling equipment deployments throughout 2022
- **53M** total daily package processing capacity



Space

Continuing a successful strategy for leasing necessary space

🔚 2021 Peak:

- **48 parcel support annexes** to support package processing
- 49 temporary peak annexes leased to support peak operations
- 11.5M additional sq ft to support processing and distribution operations



- Continue use of PSAs
- 24 temporary peak annexes requested for 2022
- **10.5M additional sq ft** to support processing and distribution operations



Transportation

Continuing a successful strategy to maintain a fluid and service responsive network

- Expanded 6 surface transfer centers (STC) to help alleviate dock congestion and reduce transportation trips
- 12% increase in air transportation capacity to support peak operations
- 40.9% surface transportation utilized

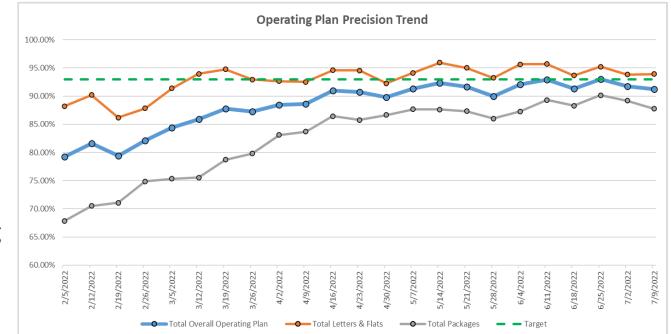


- STC management plans, including STC peak readiness tracker and contingency plans for staffing and routing
- Supplier communications



Operational Precision

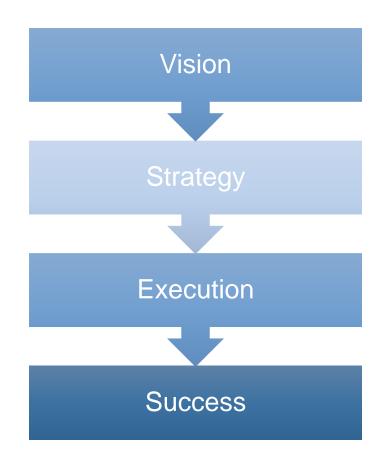
- Achieve our processing plan at each facility every day; processing all expected volume by the expected clearance time.
- Precision in processing enables trucks to leave on time and mail to get to destination timely
- Effective planning and daily execution; aligning staffing with workload, achieving throughput and clearance times by ensuring quality maintenance operations and standardized operator performance.



Summary

Established a successful year-round strategy to deliver for our customers

- ✓ Stable workforce
- ✓ No gridlocked facilities
- ✓ Timely unload of trailers
- ✓ Reduced cycle times and delays
- ✓ Fluid network
- ✓ Days to deliver:
 - First Class Mail: 2.68 days
 - Priority Packages: 2.90 days
 - First Class Packages : 3.30 days

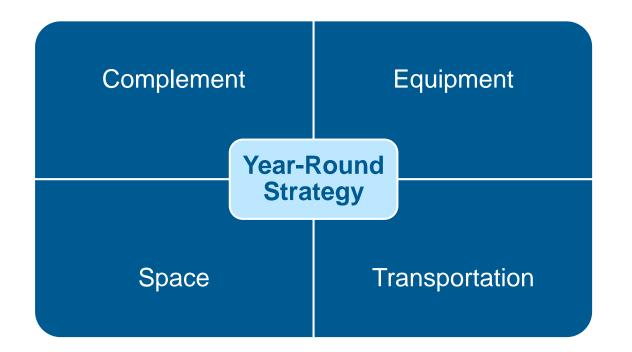




Summary

Continuing a successful year-round strategy to deliver for our customers

- Maintain or improve on all 2021 peak successes, including days to deliver
- Early assessment and fulfillment of customer MTE needs
- Requesting early notification for additional Peak Volume Pickups
- Improved system to return wood pallets to customers





Thank You!



